

HLPE REPORT ON MULTISTAKEHOLDER PARTNERSHIPS TO FINANCE AND IMPROVE FOOD SECURITY  
AND NUTRITION IN THE FRAMEWORK OF THE 2030 AGENDA

FOLLOW-UP PROCESS - FACILITATOR'S DRAFT OPTIONS PAPER

## 1. BACKGROUND

1. The HLPE Report: *“Multi-stakeholder partnerships to finance and improve food security and nutrition in the framework of the 2030 Agenda”* was launched in June 2018.
2. At its 45th Session in October 2018, CFS<sup>1</sup>:
  - c) *Suggested to use this HLPE report, including the questionnaire annexed to it, as the starting point of a follow-up process focusing on knowledge and lesson-sharing on effective multistakeholder partnerships at different scales and requested the Bureau to define the details of such a process.*
3. The options proposed in this paper as part of the follow-up process are based on the written inputs received from stakeholders and the bilaterals held by the facilitator from December 2018 to January 2019. **It is important to stress the fact that this options paper provides a pool of ideas for future consideration. Whatever option(s) is/are selected in the coming weeks, additional options can be considered in the future based on the needs and priorities of the Committee.**
4. The Bureau, after consultation with its Advisory Group, is expected to decide on the options to be implemented as part of the follow-up process on 6 March 2019. A decision is imperatively needed on Option 1 (see the options presented in Section 3 of the document) to allow sufficient time for the organization of an event during the 2018-19 intersessional event or to include a session in the Plenary timetable. An outline of the event is provided in annex for comments if the Bureau decides to hold an event.

## 2. RATIONALE FOR ADDRESSING MULTISTAKEHOLDER PARTNERSHIPS IN CFS

5. The report is of great value to finance and improve food security and nutrition. It will support the design of policies, initiatives and investments that could contribute to finance and improve food security and nutrition at global, regional and national levels. The report also draws attention to the various types of partnerships and their potential to implement the 2030 Agenda for sustainable development.
6. CFS supports country-led implementation of the 2030 Agenda, which encourages the use of multistakeholder partnerships (MSPs) as a means for its implementation. By commissioning this report, CFS is contributing to the global effort to implement the Sustainable Development Goals (SDGs) by linking SDGs related to food security and nutrition (in particular SDG2) with SDG17.
7. CFS is uniquely positioned to address MSPs' related issues, because of its mandate, its ability to bridge evidence-based discussions with a multistakeholder political and practice-informed

---

<sup>1</sup> CFS 2018/45/Report, para. 29.

discussion. It brings together stakeholders that have important experiences in working in partnerships. Moreover, the CFS Principles for Responsible Investment in Agriculture and Food Systems (CFS-RAI), highly relevant for the issue at stake, demonstrates the capacity of the Committee to assess and define the roles of different stakeholders in a partnership.

8. A number of issues raised in the report, e.g. the specific challenges identified for MSPs (tensions and power asymmetries among partners and transaction costs) are directly relevant to CFS as an inclusive multistakeholder platform. The innovative funding mechanisms which are presented in the report are also of high interest to CFS. The report however clarifies that CFS should not be considered as an MSP, *“as decision-making rests unequivocally and entirely in the hands of governments”* (HLPE Report, p.38).

### 3. OPTIONS

#### **Option 1: Holding an event during 2018-19 intersessional period or CFS 46 Plenary focusing on knowledge and lesson-sharing** (see draft outline of the event in annex)

##### **Objectives of the event:**

- Identify the main challenges faced by MSPs to realize their potential for food security and nutrition (FSN) and contribute effectively to the realization of the right to adequate food (RtF), based on the HLPE Report and concrete experiences including from RBAs and other UN bodies;
- Draw lessons from the practical approaches that have been successfully adopted at all levels to address those challenges, including financing models.

##### **Expected outcomes of the event:**

- Main challenges and lessons are identified and shared;
- Knowledge and awareness of stakeholders are increased on the elements that influence the effectiveness of MSPs at national, regional and global levels.

##### **Activities:**

- Hold an event during the 2018-19 intersessional period or CFS 46 Plenary; selected MSPs will be invited to present their experiences including on the challenges met, the approaches adopted to overcome them and innovative financing arrangements.

##### **Timeline:**

- During the 2018-2019 intersessional period or CFS 46 Plenary

##### **Workload:**

- Organization of an event with preparation of a background paper and identification of MSPs with relevant experience

##### **Resources (indicative):**

- Intersessional: one month of Secretariat’s staff time + USD 50,000 for holding the event (panelists and moderator, interpretation and translation of documents)
- CFS 46 Plenary: two months of Secretariat’s staff time

*Note: Resources are available to hold an event during the 2018-19 intersessional period.*

#### **Option 2: Practical application of HLPE findings to concrete thematic topic, e.g. uptake of future Voluntary Guidelines on Food Systems and Nutrition**

**Objective:** Support the establishment and strengthening of effective MSPs for the application of the future Voluntary Guidelines on Food Systems and Nutrition (VG), based on the HLPE Report and MSPs concrete experiences including from RBAs and other UN bodies.

**Expected outcomes:**

- Lessons identified to support effective MSPs for the application of the VG at national and regional levels; the results could be presented at the High-Level Forum which is being proposed in the context of the preparation of the CFS 2020-23 MYPoW (Proposal L);
- Awareness raised on the importance of developing effective MSPs for the application of the VG.

**Activities:**

- Organize a full day event after the finalization of the VG, with participation of selected MSPs to share their experiences;
- Summarize and communicate the conclusions in a Chair's summary.

**Timeline:**

- During the 2020-21 intersessional period

**Workload:**

- Organization of a one-day event with preparation of a background paper and identification of MSPs with relevant experience, with support from TTT on nutrition

**Resources (indicative):**

- One month of Secretariat's staff time + USD 50,000 for holding the event (panelists and moderator, interpretation and translation of documents)

**Option 3: Repackaging and rationalizing the five recommendations of the HLPE report leading to a set of concrete actions in the field context**

**Objective:** Operationalize the recommendations of the HLPE report to support the establishment and strengthening of MSPs at national and regional levels.

**Expected outcome:** Technical guidelines for development experts and field operators are developed (similar to the development of the technical guidelines by FAO for the implementation of the VGGT).

**Activities:**

- The CFS Chair to encourage stakeholders to operationalize the recommendations of the report, e.g. through a letter, informal/formal contacts with stakeholders/ donors and advocacy when reporting on MSPs follow-up activities at Plenary.

**Timeline:**

- Letter sent during the 2018-19 intersessional period; formal and informal contacts with stakeholders, taking advantage of outreach activities; advocacy when reporting on MSPs follow-up activities during Plenary

**Workload:**

- Not significant for CFS; resources required for stakeholders

**Resources:**

- Not significant for CFS; resources required for stakeholders

**Option 4: Definition of a policy framework identifying the principles and conditions for MSPs to be legitimate tools to ensure FSN and Right to Food (Ref: Recommendation 1 of the HLPE Report)**

**Objective:** Establish policy guidance based on agreed principles and conditions coherent with the CFS vision.

**Expected outcome:** Principles and conditions defined and endorsed at CFS 47.

**Activities:**

- Define the terms of reference for a technical meeting and an intersessional inclusive consultation, with support from a TTT;
- Organize the technical meeting and the open meetings to define the principles and conditions to be met for an MSP to be considered a legitimate tool for FSN and RtF.

**Timeline:**

- Policy guidance process carried out during the 2019-20 intersessional period after CFS 46

**Workload:**

- TTT to be formed to define the terms of reference for: (i) an intersessional technical meeting in 2019 to explore how to overcome the independent evidence gap as identified by the HLPE; and (ii) an intersessional inclusive consultation (2 meetings)
- Organization of the technical meeting and the open meetings

**Resources (indicative):**

- Three months of secretariat's staff time

## **Annex: Draft outline of the intersessional event or the CFS 46 Plenary event**

### **Title of the Event: Supporting effective multistakeholder partnerships and their financing**

#### **Objectives of the event:**

- Identify the main challenges faced by MSPs to realize their potential for food security and nutrition and contribute effectively to the realization of the right to adequate food, based on the HLPE Report and concrete experiences including from RBAs and other UN bodies;
- Draw lessons from the practical approaches that have been successfully adopted at all levels to address those challenges, including financing models.

#### **Expected outcomes of the event:**

- Main challenges and lessons are identified and shared;
- Knowledge and awareness of stakeholders are increased on the elements that influence effectiveness of MSPs at national, regional and global levels.

**Proposed duration of the event:** a full day for the intersessional event and 2-3 hours for a Plenary event.

#### **Roll out of the event:**

##### **Opening remarks**

1. Mr. Oliver Mellenthin (Germany) will chair the session with some opening remarks.

##### **I. Setting the stage**

2. The moderator outlines the objectives, expected results and agenda of the event and presents an overview of the information provided in the HLPE Report.
  - Moderator: To be identified
3. The panellists will be selected based on the relevance and diversity of their experiences at different levels, ensuring inclusiveness and regional representation.

##### **II. Knowledge and lesson-sharing**

###### **(i) Panel Presentations**

4. The panellists will be invited to outline their experience, with special attention to the challenges met, how they were addressed and the lessons learned to support, replicate, upscale and finance multi-stakeholder partnerships. The panellists will discuss how their experience resonates with the findings that are presented in the report and how MSPs can contribute to improve food security and nutrition.

###### **(ii) Discussion**

5. Following the panel presentations, participants will be invited to ask questions to the panellists and provide comments on the presentations based on their own experiences.

### III. Wrap up and conclusions by the moderator

6. The moderator will summarize the discussion, focusing on the challenges met by the MSPs to contribute to improve food security and nutrition, the practical approaches that have been adopted and the lessons learned.
7. The Chair will close the event.

### IV. Reporting

8. If the event is held during the 2018-19 intersessional period, then the conclusions of the event will be reported in a Chair's summary that will be shared with the event participants for comments before finalization. Draft outcomes will be submitted to the Bureau and then to plenary for endorsement at CFS 46 and inclusion in the final report. If the event is held during plenary, then a draft "MATTERS TO BE BROUGHT TO THE ATTENTION OF THE COMMITTEE" Section will be included in a background document and submitted to the Bureau and then to Plenary for endorsement and inclusion in the final report.

### Suggested focus of the event

9. It is suggested to focus on the following topics:
  - **Main challenges** met by MSPs and successful approaches adopted at national, regional and global levels to address them (including the challenges mentioned in the HLPE report: tensions and power asymmetries among partners and transactions costs);
  - Potential of **innovative funding mechanisms** for MSPs to mobilize private funds for sustainable development (including the mechanisms mentioned in the HLPE report: blended finance, corporate social responsibility and self-financing through community mobilization).